

**GENERAL FUND
SUMMARY**

Appendix 1

2017/18		2018/19 Original Budget	2019/20 Original Budget
Actual		(Based on outturn prices)	
£		£	£
	SUMMARY OF NET EXPENDITURE		
	Service Heads		
735,196	Corporate Director - Strategy	759,060	639,630
4,354,058	Governance, Law & Regulatory Services	4,745,080	5,084,900
555,251	Human Resources	569,930	597,040
5,449,502	Finance, Customer & Support Services	5,800,490	6,358,120
2,472,069	Strategy, Performance & Communications	2,402,100	2,170,070
1,085,643	Strategic Development	1,321,470	925,840
437,774	Economic Development	293,540	588,040
647,715	Planning	687,860	825,200
1,662,250	Environment & Corporate Assets	2,483,170	2,437,720
(1,761,705)	Recharges	(1,980,500)	(1,980,500)
-	Vacancy Target & Savings Target not included in service heads	(6,000)	(340,000)
15,637,753	TOTAL HEAD OF SERVICE NET EXPENDITURE	17,076,200	17,306,060
444,273	Internal Drainage Board Levies	452,770	461,830
758,114	Interest Payable and Similar Charges	452,210	431,000
(608,318)	Interest and Investment Income	(678,430)	(848,000)
(1,571,614)	New Homes Bonus Grant	(1,361,670)	(1,349,460)
(1,674,707)	Other non-service related Government Grants	(1,240,020)	(1,240,020)
2,052,914	Town and Parish Council Precepts	2,283,450	2,329,130
15,038,415	TOTAL GENERAL FUND OPERATING NET EXP	16,984,510	17,090,540
569,306	Net Transfers to/(from) Earmarked Reserves	(906,650)	(800,440)
388,929	Minimum Revenue Provision	373,370	373,370
971,008	Financing of Fixed Assets	197,000	138,000
16,967,658	TOTAL TO BE MET FROM REVENUE SUPPORT GRANT AND LOCAL TAXPAYERS	16,648,230	16,801,470
310,032	Transfer to/(from) the Collection Fund	(100,000)	-
(4,992,263)	Business Rates Income	(4,244,100)	(4,015,400)
(848,144)	Revenue Support Grant	-	-
11,437,283	TOTAL TO BE MET FROM DEMAND ON THE COLLECTION FUND & GENERAL RESERVE	12,304,130	12,786,070
(11,821,000)	Council Tax-Demand on Collection Fund	(12,183,130)	(12,578,070)
(383,717)	(SURPLUS)/DEFICIT FOR YEAR	121,000	208,000
	GENERAL RESERVE		
(383,717)	Balance at Beginning of Year		
(383,717)	(Surplus)/Deficit for Year	121,000	208,000
	BALANCE AT END OF YEAR	121,000	208,000

Susan Priest
Corporate Director - Strategy Summary

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
12,000	Folkestone Airshow	12,000	0	-12,000
12,000	Service Total	12,000	0	-12,000

		<u>Administration</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
174,672	Corporate Centre	166,540	0	-166,540
133,943	Corporate Director - Place & Commercial	135,500	133,020	-2,480
133,672	Corporate Director - Customer, Support & Specialist Services	131,840	134,150	2,310
130,244	Corporate Director - Strategy	117,090	147,220	30,130
150,665	Leadership and PA Support	196,090	225,240	29,150
723,196	Service Total	747,060	639,630	-107,430

Susan Priest
Corporate Director - Strategy Detail

Service

2017/18 Actual £			2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	EE23	Folkestone Airshow			
12,000		1 Supplies & Services	12,000	0	-12,000
<u>12,000</u>		Net Expenditure	<u>12,000</u>	<u>0</u>	<u>-12,000</u>
Key Variances from Original Budget 2018/19 to Original Budget 2019/20					
		1 Approved Budget Strategy Savings			-12,000

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	GB00 Corporate Centre			
167,819	1 Employees	161,200	0	-161,200
645	2 Transport-Related Expenditure	1,010	0	-1,010
5,037	3 Supplies & Services	2,820	0	-2,820
1,170	4 Third Party Payments	1,510	0	-1,510
<u>174,672</u>	Net Expenditure	<u>166,540</u>	<u>0</u>	<u>-166,540</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1-4 Approved Budget Strategy Savings			-166,540
	GL05 Corporate Director - Place & Commercial			
129,597	1 Employees	128,740	129,470	730
126	2 Transport-Related Expenditure	250	350	100
3,051	3 Supplies & Services	6,510	8,200	1,690
1,170	4 Third Party Payments	0	0	0
<u>133,943</u>	Gross Expenditure	<u>135,500</u>	<u>138,020</u>	<u>2,520</u>
0	5 Other Income	0	-5,000	-5,000
<u>133,943</u>	Net Expenditure	<u>135,500</u>	<u>133,020</u>	<u>-2,480</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	5 Permanent virement (GM01)			-5,000
	GM00 Corporate Director - Customer, Support & Specialist Services			
128,493	1 Employees	128,620	129,450	830
528	2 Transport-Related Expenditure	200	300	100
3,482	3 Supplies & Services	1,510	3,190	1,680
1,170	4 Third Party Payments	1,510	1,210	-300
<u>133,672</u>	Net Expenditure	<u>131,840</u>	<u>134,150</u>	<u>2,310</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GM01 Corporate Director - Strategy			
126,858	1 Employees	128,470	142,090	13,620
760	2 Transport-Related Expenditure	400	250	-150
4,177	3 Supplies & Services	1,710	3,670	1,960
2,390	4 Third Party Payments	1,510	1,210	-300
<u>134,184</u>	Gross Expenditure	<u>132,090</u>	<u>147,220</u>	<u>15,130</u>
-3,941	5 Other Income	-15,000	0	15,000
<u>130,244</u>	Net Expenditure	<u>117,090</u>	<u>147,220</u>	<u>30,130</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			13,620
	5 Approved Budget Strategy Growth			10,000
	5 Permanent virement (GL05)			5,000
	GM38 Leadership and PA Support			
136,319	1 Employees	179,700	214,380	34,680
619	2 Transport-Related Expenditure	1,000	1,000	0
6,994	3 Supplies & Services	8,640	4,900	-3,740
7,160	4 Third Party Payments	9,050	7,260	-1,790
<u>151,092</u>	Gross Expenditure	<u>198,390</u>	<u>227,540</u>	<u>29,150</u>
-427	5 Other Income	-2,300	-2,300	0
<u>150,665</u>	Net Expenditure	<u>196,090</u>	<u>225,240</u>	<u>29,150</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			34,680

Amandeep Khroud
Governance, Law & Regulatory Services Summary

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
-160,372	Licensing	-172,880	-143,880	29,000
-2,545	Caravan Sites	-3,000	-3,000	0
234,131	Food Safety, Health and Safety etc	259,610	262,060	2,450
31,975	Pollution Reduction	43,390	59,390	16,000
7,150	Pest Control	0	5,000	5,000
0	Unauthorised Encampments	0	10,000	10,000
959,532	Household and Trade Waste	912,490	1,025,680	113,190
-121,768	Recycling and Waste	-7,020	-5,090	1,930
10,879	Hythe Swimming Pool	6,080	14,670	8,590
9,019	Dog Control	10,080	8,580	-1,500
6,740	Litter & Fouling Enforcement	8,050	6,050	-2,000
-97,784	Hackney Carriage Licensing	-86,130	-89,130	-3,000
939,935	Cleansing	1,078,760	1,051,860	-26,900
-16,674	Street Naming & Numbering	-14,000	-14,000	0
682,964	Leas Cliff Hall	709,100	733,100	24,000
348,315	Members Allowances & Expenses	403,500	397,570	-5,930
20,316	Democratic Representation-Misc Expenditure	20,270	20,270	0
14,801	Civic Ceremonials	15,030	15,050	20
-122,650	Democratic Representation-Recharges	-123,000	-133,000	-10,000
63,447	Registration of Electors	80,260	80,270	10
1,113	Conducting Elections	48,000	188,000	140,000
2,808,523	Service Total	3,188,590	3,489,450	300,860

		<u>Administration</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
135,511	Client Side Unit	134,260	141,110	6,850
100,552	Procurement	81,650	89,200	7,550
-178	Centralised Equipment	2,000	2,000	0
2,737	Corporate Consumables - Floors 1 & 2	3,500	3,500	0
330,525	Legal Services	328,970	257,760	-71,210
111,069	Asst Director - Governance, Law & Regulatory Services	93,610	99,320	5,710
135,206	Electoral Services	129,190	104,700	-24,490
110,144	Committee Services	148,830	119,510	-29,320
0	FOI & Info Governance Team	0	109,530	109,530
185,101	Waste Contract Management	185,750	205,750	20,000
268,178	Env Protection & Licensing	294,360	300,400	6,040
129,654	Licensing	108,480	115,980	7,500
1,508,500	Administration Total	1,510,600	1,548,760	38,160

		<u>Holding</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
37,035	Civic Centre - Cleaning Contract	45,890	46,690	800
37,035	Holding Total	45,890	46,690	800

Amandeep Khroud
Governance, Law & Regulatory Services Detail

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	BE57 Licensing			
4,777	1 Premises-Related Expenditure	6,800	6,800	0
187	2 Transport-Related Expenditure	0	0	0
2,498	3 Supplies & Services	1,600	1,600	0
1,452	4 Third Party Payments	2,000	2,000	0
<u>8,913</u>	Gross Expenditure	<u>10,400</u>	<u>10,400</u>	<u>0</u>
-169,285	5 Other Income	-183,280	-154,280	29,000
<u>-160,372</u>	Net Expenditure	<u>-172,880</u>	<u>-143,880</u>	<u>29,000</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	5 Approved Budget Strategy Growth			29,000
	BE58 Caravan Sites			
-2,545	1 Other Income	-3,000	-3,000	0
<u>-2,545</u>	Net Expenditure	<u>-3,000</u>	<u>-3,000</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	BG50 Food Safety, Health and Safety etc			
211,303	1 Employees	239,740	245,180	5,440
7,183	2 Transport-Related Expenditure	6,750	6,750	0
14,769	3 Supplies & Services	6,670	5,470	-1,200
7,130	4 Third Party Payments	9,050	7,260	-1,790
<u>240,385</u>	Gross Expenditure	<u>262,210</u>	<u>264,660</u>	<u>2,450</u>
-6,253	5 Other Income	-2,600	-2,600	0
<u>234,131</u>	Net Expenditure	<u>259,610</u>	<u>262,060</u>	<u>2,450</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			5,440
	BG51 Pollution Reduction			
47,175	1 Supplies & Services	54,390	68,390	14,000
47,175	Gross Expenditure	54,390	68,390	14,000
-15,201	2 Other Income	-11,000	-9,000	2,000
<u>31,975</u>	Net Expenditure	<u>43,390</u>	<u>59,390</u>	<u>16,000</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Growth			24,000
	1 Permanent virement (BG53)			-10,000
	BG52 Pest Control			
7,150	1 Premises-Related Expenditure	0	5,000	5,000
<u>7,150</u>	Net Expenditure	<u>0</u>	<u>5,000</u>	<u>5,000</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Growth			5,000
	BG53 Unauthorised Encampments			
0	1 Supplies & Services	0	10,000	10,000
<u>0</u>	Net Expenditure	<u>0</u>	<u>10,000</u>	<u>10,000</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Permanent virement (BG51)			10,000

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	CE10 Household and Trade Waste			
192,824	1 Premises-Related Expenditure	0	0	0
97,974	2 Supplies & Services	83,000	83,000	0
981,920	3 Third Party Payments	965,350	1,078,540	113,190
1,272,718	Gross Expenditure	1,048,350	1,161,540	113,190
-313,186	4 Other Income	-135,860	-135,860	0
959,532	Net Expenditure	912,490	1,025,680	113,190
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	3 Change in outsourced contract recharges			113,190
	CE11 Recycling and Waste			
20,161	1 Supplies & Services	23,120	23,120	0
1,238,803	2 Third Party Payments	1,358,640	1,360,570	1,930
1,258,964	Gross Expenditure	1,381,760	1,383,690	1,930
-1,380,732	3 Other Income	-1,388,780	-1,388,780	0
-121,768	Net Expenditure	-7,020	-5,090	1,930
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	CE31 Hythe Swimming Pool			
237,995	1 Employees	205,390	240,630	35,240
31,881	2 Supplies & Services	41,690	40,640	-1,050
31,170	3 Third Party Payments	33,020	32,420	-600
301,046	Gross Expenditure	280,100	313,690	33,590
-290,167	4 Other Income	-274,020	-299,020	-25,000
10,879	Net Expenditure	6,080	14,670	8,590
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Growth			8,000
	1 Employee Costs including Increments and Pension			27,000
	4 Approved Budget Strategy Savings			-25,000
	CE51 Dog Control			
4,571	1 Transport-Related Expenditure	1,820	1,820	0
7,243	2 Supplies & Services	13,060	11,560	-1,500
11,814	Gross Expenditure	14,880	13,380	-1,500
-2,795	3 Other Income	-4,800	-4,800	0
9,019	Net Expenditure	10,080	8,580	-1,500
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	CE54 Litter & Fouling Enforcement			
624	1 Employees	550	550	0
6,116	2 Supplies & Services	7,500	7,500	0
6,740	Gross Expenditure	8,050	8,050	0
0	3 Other Income	0	-2,000	-2,000
6,740	Net Expenditure	8,050	6,050	-2,000
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	CE58 Hackney Carriage Licensing			
15,981	1 Supplies & Services	21,870	21,870	0
15,981	Gross Expenditure	21,870	21,870	0
-113,766	2 Other Income	-108,000	-111,000	-3,000
-97,784	Net Expenditure	-86,130	-89,130	-3,000
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	CE60			
	Cleansing			
15,897	1 Supplies & Services	17,000	17,000	0
951,980	2 Third Party Payments	1,072,610	1,045,710	-26,900
<u>967,877</u>	Gross Expenditure	<u>1,089,610</u>	<u>1,062,710</u>	<u>-26,900</u>
-27,943	3 Other Income	-10,850	-10,850	0
<u>939,935</u>	Net Expenditure	<u>1,078,760</u>	<u>1,051,860</u>	<u>-26,900</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	2 Change in outsourced contract recharges			-26,900
	DA12			
	Street Naming & Numbering			
-16,674	1 Other Income	-14,000	-14,000	0
<u>-16,674</u>	Net Expenditure	<u>-14,000</u>	<u>-14,000</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	EA01			
	Leas Cliff Hall			
682,964	1 Third Party Payments	709,100	733,100	24,000
<u>682,964</u>	Net Expenditure	<u>709,100</u>	<u>733,100</u>	<u>24,000</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Contract Inflation			24,000
	FE05			
	Members Allowances & Expenses			
2,012	1 Employees	16,500	16,750	250
9,790	2 Transport-Related Expenditure	8,000	8,000	0
336,513	3 Supplies & Services	347,310	347,420	110
0	4 Third Party Payments	31,690	25,400	-6,290
<u>348,315</u>	Net Expenditure	<u>403,500</u>	<u>397,570</u>	<u>-5,930</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	4 Change in outsourced contract recharges			-6,290
	FE15			
	Democratic Representation-Misc Expenditure			
20,316	1 Supplies & Services	20,270	20,270	0
<u>20,316</u>	Net Expenditure	<u>20,270</u>	<u>20,270</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	FE20			
	Civic Ceremonials			
4,667	1 Employees	5,000	5,000	0
3,865	2 Transport-Related Expenditure	3,110	3,130	20
6,936	3 Supplies & Services	6,920	6,920	0
<u>15,468</u>	Gross Expenditure	<u>15,030</u>	<u>15,050</u>	<u>20</u>
-667	4 Other Income	0	0	0
<u>14,801</u>	Net Expenditure	<u>15,030</u>	<u>15,050</u>	<u>20</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	FE70			
	Democratic Representation-Recharges			
-122,650	1 Other Income	-123,000	-133,000	-10,000
<u>-122,650</u>	Net Expenditure	<u>-123,000</u>	<u>-133,000</u>	<u>-10,000</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Budget Adjustment			-10,000

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	FH03			
	Registration of Electors			
65,026	1 Employees	53,000	53,000	0
<u>18,982</u>	2 Supplies & Services	<u>28,760</u>	<u>28,770</u>	<u>10</u>
84,008	Gross Expenditure	81,760	81,770	10
<u>-20,561</u>	3 Other Income	<u>-1,500</u>	<u>-1,500</u>	<u>0</u>
<u>63,447</u>	Net Expenditure	<u>80,260</u>	<u>80,270</u>	<u>10</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	FH04			
	Conducting Elections			
17	1 Employees	0	0	0
<u>1,096</u>	2 Supplies & Services	<u>48,000</u>	<u>188,000</u>	<u>140,000</u>
<u>1,113</u>	Net Expenditure	<u>48,000</u>	<u>188,000</u>	<u>140,000</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	2 MTFS adjustment			140,000
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Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GA03 Client Side Unit			
125,709	1 Employees	126,920	132,910	5,990
1,738	2 Transport-Related Expenditure	10	610	600
5,707	3 Supplies & Services	4,310	5,170	860
2,390	4 Third Party Payments	3,020	2,420	-600
135,543	Gross Expenditure	134,260	141,110	6,850
-32	5 Other Income	0	0	0
135,511	Net Expenditure	134,260	141,110	6,850

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	5,990
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	GA10 Procurement			
104,431	1 Employees	88,350	96,430	8,080
669	2 Transport-Related Expenditure	150	100	-50
4,737	3 Supplies & Services	4,170	4,290	120
4,750	4 Third Party Payments	3,020	2,420	-600
114,587	Gross Expenditure	95,690	103,240	7,550
-14,036	5 Other Income	-14,040	-14,040	0
100,552	Net Expenditure	81,650	89,200	7,550

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	8,080
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	GA11 Centralised Equipment			
50	1 Supplies & Services	2,000	2,000	0
50	Gross Expenditure	2,000	2,000	0
-228	2 Other Income	0	0	0
-178	Net Expenditure	2,000	2,000	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GA24 Corporate Consumables - Floors 1 & 2			
2,737	1 Supplies & Services	3,500	3,500	0
2,737	Net Expenditure	3,500	3,500	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GL00 Legal Services			
349,262	1 Employees	284,130	241,700	-42,430
1,786	2 Transport-Related Expenditure	1,100	1,600	500
28,725	3 Supplies & Services	69,570	51,550	-18,020
9,520	4 Third Party Payments	12,070	5,810	-6,260
<u>389,293</u>	Gross Expenditure	<u>366,870</u>	<u>300,660</u>	<u>-66,210</u>
-58,768	5 Other Income	-37,900	-42,900	-5,000
<u>330,525</u>	Net Expenditure	<u>328,970</u>	<u>257,760</u>	<u>-71,210</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Restructure of Establishment (GL53)			-34,300
	1 Approved Budget Strategy Savings			-10,000
	3 Approved Budget Strategy Savings			-15,000
	4 Change in outsourced contract recharges			-6,260
	5 Approved Budget Strategy Savings			-5,000
	GL41 Asst Director - Governance, Law & Regulatory Services			
87,147	1 Employees	90,610	95,690	5,080
0	2 Transport-Related Expenditure	500	500	0
22,752	3 Supplies & Services	990	1,920	930
1,170	4 Third Party Payments	1,510	1,210	-300
<u>111,069</u>	Net Expenditure	<u>93,610</u>	<u>99,320</u>	<u>5,710</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			5,080
	GL51 Electoral Services			
125,855	1 Employees	120,690	96,790	-23,900
983	2 Transport-Related Expenditure	540	780	240
4,808	3 Supplies & Services	3,430	3,500	70
3,560	4 Third Party Payments	4,530	3,630	-900
<u>135,206</u>	Net Expenditure	<u>129,190</u>	<u>104,700</u>	<u>-24,490</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Restructure of Establishment (GL53)			-28,800
	1 Employee Costs including Increments and Pension			4,800
	GL52 Committee Services			
99,891	1 Employees	139,300	111,020	-28,280
247	2 Transport-Related Expenditure	150	300	150
4,045	3 Supplies & Services	4,850	4,560	-290
5,960	4 Third Party Payments	4,530	3,630	-900
<u>110,144</u>	Net Expenditure	<u>148,830</u>	<u>119,510</u>	<u>-29,320</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Restructure of Establishment (GL53)			-33,900
	1 Employee Costs including Increments and Pension			5,600
	GL53 FOI & Info Governance Team			
0	1 Employees	0	102,960	102,960
0	2 Transport-Related Expenditure	0	500	500
0	3 Supplies & Services	0	2,200	2,200
0	4 Third Party Payments	0	3,870	3,870
<u>0</u>	Net Expenditure	<u>0</u>	<u>109,530</u>	<u>109,530</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Restructure of Establishment (GL00, GL51 & GL52)			105,000

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM34 Waste Contract Management			
121,752	1 Employees	120,740	143,600	22,860
4,329	2 Transport-Related Expenditure	6,100	5,200	-900
5,269	3 Supplies & Services	7,870	7,110	-760
53,750	4 Third Party Payments	51,040	49,840	-1,200
<u>185,101</u>	Net Expenditure	<u>185,750</u>	<u>205,750</u>	<u>20,000</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Restructure of Establishment	16,000
1 Employee Costs including Increments and Pension	6,500

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM36 Env Protection & Licensing			
239,970	1 Employees	260,940	270,480	9,540
9,000	2 Transport-Related Expenditure	6,140	5,260	-880
12,269	3 Supplies & Services	16,790	16,260	-530
8,350	4 Third Party Payments	10,560	8,470	-2,090
269,588	Gross Expenditure	294,430	300,470	6,040
-1,410	5 Other Income	-70	-70	0
<u>268,178</u>	Net Expenditure	<u>294,360</u>	<u>300,400</u>	<u>6,040</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	9,540
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2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM44 Licensing			
118,678	1 Employees	99,450	105,900	6,450
4,774	2 Transport-Related Expenditure	4,000	4,050	50
2,642	3 Supplies & Services	500	2,400	1,900
3,560	4 Third Party Payments	4,530	3,630	-900
<u>129,654</u>	Net Expenditure	<u>108,480</u>	<u>115,980</u>	<u>7,500</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	6,450
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Holding

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GX02 Civic Centre - Cleaning Contract			
29,868	1 Premises-Related Expenditure	38,490	39,290	800
7,167	2 Supplies & Services	7,400	7,400	0
<u>37,035</u>	Net Expenditure	<u>45,890</u>	<u>46,690</u>	<u>800</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

Andrina Smith
Human Resources Summary

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
7,139	Corporate Training	24,000	24,000	0
7,139	Service Total	24,000	24,000	0
 <u>Administration</u>				
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
359,640	Organisational Development	363,180	391,400	28,220
37,195	Pay Review Project	1,510	0	-1,510
46,545	Payroll	47,950	47,950	0
16,337	Human Resources (Corporate Training)	53,150	53,150	0
88,396	Human Resources (Central Costs)	80,140	80,540	400
548,112	Administration Total	545,930	573,040	27,110

**Andrina Smith
Human Resources Detail**

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	FD16			
7,139		24,000	24,000	0
<u>7,139</u>		<u>24,000</u>	<u>24,000</u>	<u>0</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GL45 Organisational Development			
306,527	1 Employees	306,260	334,920	28,660
1,473	2 Transport-Related Expenditure	800	800	0
42,121	3 Supplies & Services	44,050	44,790	740
9,520	4 Third Party Payments	12,070	10,890	-1,180
359,640	Net Expenditure	363,180	391,400	28,220

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	28,660
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	GM02 Pay Review Project			
28,088	1 Employees	0	0	0
9,107	2 Supplies & Services	0	0	0
0	3 Third Party Payments	1,510	0	-1,510
37,195	Net Expenditure	1,510	0	-1,510

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GM07 Payroll			
7	1 Employees	0	0	0
46,538	2 Premises-Related Expenditure	47,950	47,950	0
46,545	Net Expenditure	47,950	47,950	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GM08 Human Resources (Corporate Training)			
41,419	1 Employees	53,150	53,150	0
41,437	Gross Expenditure	53,150	53,150	0
-25,100	2 Other Income	0	0	0
16,337	Net Expenditure	53,150	53,150	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GM09 Human Resources (Central Costs)			
77,030	1 Employees	57,740	58,140	400
80	2 Transport-Related Expenditure	0	0	0
11,286	3 Supplies & Services	22,400	22,400	0
88,396	Net Expenditure	80,140	80,540	400

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

Charlotte Spendley
Finance, Customer & Support Services Summary

		<u>Service</u>		
2017/18		2018/19	2019/20	Original to
Actual		Original	Original	Original
£		Budget	Budget	Variance
£		£	£	£
-125,971	Cemeteries	-179,260	-139,250	40,010
-1,388	Burials	2,000	2,000	0
-7,600	Members Community Grant Bids	0	0	0
107,533	Corporate Management	298,700	324,700	26,000
-77,615	Corporate Management-Recharges	-102,000	-72,000	30,000
1,494,200	Pensions Back Funding	1,577,000	1,577,000	0
54,300	Early Retirement Contributions	0	0	0
-177,148	Local Land Charges	-164,120	-163,930	190
-152,149	Business Rates Collection	-172,030	-172,030	0
-429,622	Council Tax Collection	-497,680	-397,680	100,000
-13,503	Council Tax Benefits	0	0	0
-386,975	Council Tax Reduction Scheme	-270,650	-273,110	-2,460
90,374	Housing Benefits	250,280	-29,720	-280,000
-79,263	Rent Rebates	5,720	315,720	310,000
295,174	Service Total	747,960	971,700	223,740

		<u>Administration</u>		
2017/18		2018/19	2019/20	Original to
Actual		Original	Original	Original
£		Budget	Budget	Variance
£		£	£	£
913,012	Accountancy	708,120	775,790	67,670
318,397	Corporate Debt	383,600	372,520	-11,080
47,513	Treasury Management	48,240	49,240	1,000
1,025,927	Revenues	987,530	1,214,700	227,170
312,351	Business Support - Systems	327,640	339,920	12,280
683,983	Business Support Unit	691,790	731,930	40,140
173,845	Printing Services	188,850	194,810	5,960
1,035	New Romney One Stop	410	620	210
95,059	Civic Wardens	101,040	91,900	-9,140
826,961	Customer Services	920,960	887,590	-33,370
657,121	ICT Operations	599,350	632,400	33,050
99,125	Internal Audit	95,000	95,000	0
5,154,328	Administration Total	5,052,530	5,386,420	333,890

Charlotte Spendley
Finance, Customer & Support Services Detail

		<u>Service</u>			
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £	
	CE20 Cemeteries				
137	1 Supplies & Services	370	380	10	
137	Gross Expenditure	370	380	10	
-126,108	2 Other Income	-179,630	-139,630	40,000	
-125,971	Net Expenditure	-179,260	-139,250	40,010	
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	2 Approved Budget Strategy Growth			40,000	
	CE25 Burials				
10,578	1 Supplies & Services	3,000	3,000	0	
10,578	Gross Expenditure	3,000	3,000	0	
-11,966	2 Other Income	-1,000	-1,000	0	
-1,388	Net Expenditure	2,000	2,000	0	
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	ED42 Members Community Grant Bids				
-7,600	1 Supplies & Services	0	0	0	
-7,600	Net Expenditure	0	0	0	
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	FD15 Corporate Management				
113,499	1 Supplies & Services	298,730	324,730	26,000	
113,499	Gross Expenditure	298,730	324,730	26,000	
-5,966	2 Other Income	-30	-30	0	
107,533	Net Expenditure	298,700	324,700	26,000	
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	1 Approved Budget Strategy Growth			26,000	
	FD70 Corporate Management-Recharges				
-77,615	1 Other Income	-102,000	-72,000	30,000	
-77,615	Net Expenditure	-102,000	-72,000	30,000	
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	1 Budget Adjustment			30,000	
	FF15 Pensions Back Funding				
1,494,200	1 Employees	1,577,000	1,577,000	0	
1,494,200	Net Expenditure	1,577,000	1,577,000	0	
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	FF16 Early Retirement Contributions				
54,300	1 Employees	0	0	0	
54,300	Net Expenditure	0	0	0	
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20				

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	FH57 Local Land Charges			
51,963	1 Supplies & Services	50,880	51,070	190
51,963	Gross Expenditure	50,880	51,070	190
-229,111	2 Other Income	-215,000	-215,000	0
-177,148	Net Expenditure	-164,120	-163,930	190
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	FL05 Business Rates Collection			
0	1 Supplies & Services	2,900	2,900	0
0	Gross Expenditure	2,900	2,900	0
-152,149	2 Other Income	-174,930	-174,930	0
-152,149	Net Expenditure	-172,030	-172,030	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	FL20 Council Tax Collection			
0	1 Supplies & Services	2,320	2,320	0
0	Gross Expenditure	2,320	2,320	0
-429,622	2 Other Income	-500,000	-400,000	100,000
-429,622	Net Expenditure	-497,680	-397,680	100,000
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	2 Approved Budget Strategy Growth			100,000
	FL21 Council Tax Benefits			
-13,503	1 Transfer Payments	0	0	0
-13,503	Net Expenditure	0	0	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	FL22 Council Tax Reduction Scheme			
9,460	1 Employees	100	100	0
29	2 Transport-Related Expenditure	0	0	0
2,423	3 Supplies & Services	2,460	0	-2,460
11,912	Gross Expenditure	2,560	100	-2,460
-398,887	4 Other Income	-273,210	-273,210	0
-386,975	Net Expenditure	-270,650	-273,110	-2,460
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	FN01 Housing Benefits			
12,938	1 Supplies & Services	11,000	11,000	0
29,263,516	2 Transfer Payments	33,687,820	28,399,820	-5,288,000
29,276,454	Gross Expenditure	33,698,820	28,410,820	-5,288,000
-29,186,080	3 Other Income	-33,448,540	-28,440,540	5,008,000
90,374	Net Expenditure	250,280	-29,720	-280,000
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	2 Budget re-alignment			-4,978,000
	2 Budget Adjustment (FN02)			-310,000
	3 Approved Budget Strategy Growth			30,000
	3 Budget re-alignment			4,978,000
	FN02 Rent Rebates			
9,412,945	1 Transfer Payments	9,526,230	9,736,230	210,000
9,412,945	Gross Expenditure	9,526,230	9,736,230	210,000
-9,492,208	2 Other Income	-9,520,510	-9,420,510	100,000
-79,263	Net Expenditure	5,720	315,720	310,000
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Budget Adjustment (FN01)			310,000
	1 Budget re-alignment			-100,000
	2 Budget re-alignment			100,000

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variences £
	GA00 Accountancy			
816,356	1 Employees	648,160	714,270	66,110
2,251	2 Transport-Related Expenditure	2,200	2,200	0
94,595	3 Supplies & Services	50,090	57,340	7,250
21,440	4 Third Party Payments	28,670	22,980	-5,690
<u>934,642</u>	Gross Expenditure	<u>729,120</u>	<u>796,790</u>	<u>67,670</u>
-21,629	5 Other Income	-21,000	-21,000	0
<u>913,012</u>	Net Expenditure	<u>708,120</u>	<u>775,790</u>	<u>67,670</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Pension			66,110
	3 Approved Budget Strategy Growth			6,000
	4 Change in outsourced contract recharges			-5,690
	GA05 Corporate Debt			
282,608	1 Employees	335,620	328,670	-6,950
4,237	2 Transport-Related Expenditure	3,050	3,250	200
19,632	3 Supplies & Services	28,330	27,290	-1,040
11,920	4 Third Party Payments	16,600	13,310	-3,290
<u>318,397</u>	Net Expenditure	<u>383,600</u>	<u>372,520</u>	<u>-11,080</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Pension			6,530
	1 Restructure of Establishment			-13,480
	GA08 Treasury Management			
47,513	1 Supplies & Services	48,240	49,240	1,000
<u>47,513</u>	Net Expenditure	<u>48,240</u>	<u>49,240</u>	<u>1,000</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GA20 Revenues			
882,777	1 Employees	798,010	931,820	133,810
10,846	2 Transport-Related Expenditure	10,850	10,800	-50
104,296	3 Supplies & Services	136,980	131,870	-5,110
149,600	4 Third Party Payments	42,250	140,770	98,520
<u>1,147,519</u>	Gross Expenditure	<u>988,090</u>	<u>1,215,260</u>	<u>227,170</u>
-121,592	5 Other Income	-560	-560	0
<u>1,025,927</u>	Net Expenditure	<u>987,530</u>	<u>1,214,700</u>	<u>227,170</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Council Tax Officers funded by KCC grant (FL22)			82,880
	1 Employee Costs including Increments and			36,900
	1 Permanent virement			13,900
	3 Approved Budget Strategy Growth			4,800
	3 Approved Budget Strategy Savings			-11,000
	4 Change in outsourced contract recharges			98,520
	GA22 Business Support - Systems			
298,339	1 Employees	297,480	312,350	14,870
1,804	2 Transport-Related Expenditure	200	200	0
14,688	3 Supplies & Services	17,890	17,690	-200
9,520	4 Third Party Payments	12,070	9,680	-2,390
<u>324,351</u>	Gross Expenditure	<u>327,640</u>	<u>339,920</u>	<u>12,280</u>
-12,000	5 Other Income	0	0	0
<u>312,351</u>	Net Expenditure	<u>327,640</u>	<u>339,920</u>	<u>12,280</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and			14,870

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	GA23 Business Support Unit			
634,026	1 Employees	632,030	682,850	50,820
623	2 Transport-Related Expenditure	400	400	0
17,214	3 Supplies & Services	20,130	17,230	-2,900
32,120	4 Third Party Payments	39,230	31,450	-7,780
<u>683,983</u>	Net Expenditure	<u>691,790</u>	<u>731,930</u>	<u>40,140</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			13,730
	1 Restructure of Establishment (GE01)			37,090
	GA54 Printing Services			
125,556	1 Employees	126,480	132,920	6,440
79	2 Transport-Related Expenditure	550	750	200
62,432	3 Supplies & Services	74,750	75,270	520
4,750	4 Third Party Payments	6,040	4,840	-1,200
<u>192,818</u>	Gross Expenditure	<u>207,820</u>	<u>213,780</u>	<u>5,960</u>
-18,973	5 Other Income	-18,970	-18,970	0
<u>173,845</u>	Net Expenditure	<u>188,850</u>	<u>194,810</u>	<u>5,960</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Pension			6,440
	GA56 New Romney One Stop			
140	1 Premises-Related Expenditure	110	0	-110
936	2 Supplies & Services	300	620	320
<u>1,076</u>	Gross Expenditure	<u>410</u>	<u>620</u>	<u>210</u>
-41	3 Other Income	0	0	0
<u>1,035</u>	Net Expenditure	<u>410</u>	<u>620</u>	<u>210</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GA60 Civic Wardens			
86,835	1 Employees	87,610	80,600	-7,010
34	2 Transport-Related Expenditure	200	200	0
6,365	3 Supplies & Services	10,050	9,120	-930
4,750	4 Third Party Payments	6,040	4,840	-1,200
<u>97,984</u>	Gross Expenditure	<u>103,900</u>	<u>94,760</u>	<u>-9,140</u>
-2,925	5 Other Income	-2,860	-2,860	0
<u>95,059</u>	Net Expenditure	<u>101,040</u>	<u>91,900</u>	<u>-9,140</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Pension			4,990
	1 Approved Budget Strategy Savings			-12,000
	GA62 Customer Services			
751,042	1 Employees	812,690	798,440	-14,250
865	2 Transport-Related Expenditure	1,100	1,000	-100
32,932	3 Supplies & Services	49,290	40,210	-9,080
70,546	4 Third Party Payments	87,300	77,360	-9,940
<u>855,385</u>	Gross Expenditure	<u>950,380</u>	<u>917,010</u>	<u>-33,370</u>
-28,424	5 Other Income	-29,420	-29,420	0
<u>826,961</u>	Net Expenditure	<u>920,960</u>	<u>887,590</u>	<u>-33,370</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Savings			-41,000
	1 Employee Costs including Increments and			26,750
	3 Reduced Centrally Determined Costs			-9,082
	4 Change in outsourced contract recharges			-9,940

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM19			
	ICT Operations			
<u>704,098</u>	1 Supplies & Services	<u>643,430</u>	<u>676,480</u>	<u>33,050</u>
704,098	Gross Expenditure	643,430	676,480	33,050
<u>-46,977</u>	2 Other Income	<u>-44,080</u>	<u>-44,080</u>	<u>0</u>
<u>657,121</u>	Net Expenditure	<u>599,350</u>	<u>632,400</u>	<u>33,050</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Permanent virement - centralisation of mobile phones			33,600
	GP00			
	Internal Audit			
<u>99,125</u>	1 Third Party Payments	<u>95,000</u>	<u>95,000</u>	<u>0</u>
<u>99,125</u>	Net Expenditure	<u>95,000</u>	<u>95,000</u>	<u>0</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

Sarah Robson
Strategy, Performance & Communications Summary

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
17,948	Crime and Disorder	20,750	20,850	100
-4,959	Family Champions	0	0	0
-5,560	Planning Policy	77,880	97,140	19,260
247,927	Otterpool (Local Planning Authority)	253,830	70,000	-183,830
-1,337	Community Chest	0	0	0
-16,149	Folkestone CLLD	5,000	-13,560	-18,560
82,689	Members Ward Allowance	90,000	90,000	0
71,500	Community Grants	45,060	45,060	0
19,628	Sports Development Initiatives	20,020	19,850	-170
179,000	Folkestone Sports Centre	180,500	150,000	-30,500
19,102	Tall Ships Project	20,000	20,000	0
459,480	General Grants	139,500	89,500	-50,000
-3,759	Housing Standards	-550	-550	0
3,500	Housing Strategy	3,500	3,500	0
-147,313	Homelessness	47,150	47,150	0
0	Renovation Loans	0	0	0
43,680	Care and Repair Scheme	44,550	44,550	0
30,234	Other Housing Improvement Services	100,000	100,000	0
775	Rent Deposits (Supp People-KCC)	1,000	1,000	0
996,387	Service Total	1,048,190	784,490	-263,700

		<u>Administration</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
421,255	Housing Options	354,920	331,780	-23,140
38,584	Social Lettings Agency	38,690	41,380	2,690
118,398	Housing Strategy & Support	122,430	128,680	6,250
32,252	Head of Communities	0	0	0
316,433	Community Safety & Engagement	283,280	246,610	-36,670
87,403	Future Operating Model	91,960	0	-91,960
0	Asst Director - Strategy, Performance & Comms	0	106,230	106,230
209,379	Private Sector Housing	208,860	176,660	-32,200
251,979	Communications	253,770	354,240	100,470
1,475,683	Administration Total	1,353,910	1,385,580	31,670

Sarah Robson
Strategy, Performance & Communications Detail

		<u>Service</u>		
2017/18 Actual		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	BF53 Crime and Disorder			
46,806	1 Supplies & Services	49,760	49,860	100
46,806	Gross Expenditure	49,760	49,860	100
-28,858	2 Other Income	-29,010	-29,010	0
17,948	Net Expenditure	20,750	20,850	100
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	CE28 Family Champions			
32,059	1 Employees	0	0	0
1,819	2 Transport-Related Expenditure	0	0	0
98,800	3 Supplies & Services	0	0	0
132,679	Gross Expenditure	0	0	0
-137,638	4 Other Income	0	0	0
-4,959	Net Expenditure	0	0	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	EC12 Planning Policy			
65,420	1 Supplies & Services	107,880	112,140	4,260
65,420	Gross Expenditure	107,880	112,140	4,260
-70,980	2 Other Income	-30,000	-15,000	15,000
-5,560	Net Expenditure	77,880	97,140	19,260
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	2 Approved Budget Strategy Growth			15,000
	EC14 Otterpool (Local Planning Authority)			
111,047	1 Employees	107,030	0	-107,030
840	2 Transport-Related Expenditure	0	0	0
149,869	3 Supplies & Services	145,290	70,000	-75,290
1,170	Third Party Payments	1,510	0	-1,510
262,927	Gross Expenditure	253,830	70,000	-183,830
-15,000	4 Other Income	0	0	0
247,927	Net Expenditure	253,830	70,000	-183,830
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Savings			-107,030
	3 Decrease in scheme costs			-75,290
	ED15 Community Chest			
-1,337	1 Supplies & Services	95,000	0	-95,000
-1,337	Gross Expenditure	95,000	0	-95,000
0	2 Other Income	-95,000	0	95,000
-1,337	Net Expenditure	0	0	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 KCC grant funding ended			-95,000
	2 KCC grant funding ended			95,000

2017/18 Actual		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
ED16 Folkestone CLLD				
11,934	1 Employees	0	65,540	65,540
47	2 Transport-Related Expenditure	0	100	100
1,563	3 Supplies & Services	5,000	6,390	1,390
13,544	Gross Expenditure	5,000	72,030	67,030
-29,693	4 Other Income	0	-85,590	-85,590
-16,149	Net Expenditure	5,000	-13,560	-18,560
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	1 Employee Costs including Increments and Pension			65,540
	4 Approved Budget Strategy Savings			-20,000
	4 Reimbursement of employee costs			-65,590
ED40 Members Ward Allowance				
82,689	1 Supplies & Services	90,000	90,000	0
82,689	Net Expenditure	90,000	90,000	0
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
ED41 Community Grants				
71,500	1 Supplies & Services	45,060	45,060	0
71,500	Net Expenditure	45,060	45,060	0
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
EE20 Sports Development Initiatives				
1,727	1 Employees	0	0	0
17,901	2 Supplies & Services	20,020	19,850	-170
19,628	Net Expenditure	20,020	19,850	-170
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
EE25 Folkestone Sports Centre				
179,000	1 Supplies & Services	180,500	150,000	-30,500
179,000	Net Expenditure	180,500	150,000	-30,500
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	1 Approved Budget Strategy Savings			-30,500
ER02 Tall Ships Project				
25,102	1 Supplies & Services	20,000	20,000	0
25,102	Gross Expenditure	20,000	20,000	0
-6,000	2 Other Income	0	0	0
19,102	Net Expenditure	20,000	20,000	0
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
FH18 General Grants				
459,480	1 Supplies & Services	139,500	89,500	-50,000
459,480	Net Expenditure	139,500	89,500	-50,000
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
	1 Approved Budget Strategy Savings			-50,000
HE10 Housing Standards				
747	1 Supplies & Services	1,000	1,000	0
747	Gross Expenditure	1,000	1,000	0
-4,506	2 Other Income	-1,550	-1,550	0
-3,759	Net Expenditure	-550	-550	0
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				
HH11 Housing Strategy				
1,000	1 Premises-Related Expenditure	1,000	1,000	0
2,500	2 Supplies & Services	2,500	2,500	0
3,500	Net Expenditure	3,500	3,500	0
Key Variances from Original Budget 2018/19 to Original Budget 2019/20				

2017/18 Actual		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	HH21 Homelessness			
1,153	1 Transport-Related Expenditure	300	300	0
1,177,578	2 Supplies & Services	445,330	445,330	0
46,245	3 Third Party Payments	42,400	42,400	0
1,224,976	Gross Expenditure	488,030	488,030	0
-1,372,289	4 Other Income	-440,880	-440,880	0
-147,313	Net Expenditure	47,150	47,150	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	HH40 Renovation Loans			
0	1 Supplies & Services	500,000	1,000,000	500,000
0	Gross Expenditure	500,000	1,000,000	500,000
0	2 Other Income	-500,000	-1,000,000	-500,000
0	Net Expenditure	0	0	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	1 Budget re-alignment - revenue expenditure funded by capital	500,000
	2 Budget re-alignment - revenue expenditure funded by capital	-500,000

	HH42 Care and Repair Scheme			
43,680	1 Supplies & Services	44,550	44,550	0
43,680	Net Expenditure	44,550	44,550	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	HH48 Other Housing Improvement Services			
55,767	1 Supplies & Services	100,000	100,000	0
55,767	Gross Expenditure	100,000	100,000	0
-25,533	2 Other Income	0	0	0
30,234	Net Expenditure	100,000	100,000	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	HX02 Rent Deposits (Supp People-KCC)			
800	1 Supplies & Services	1,700	1,700	0
800	Gross Expenditure	1,700	1,700	0
-25	2 Other Income	-700	-700	0
775	Net Expenditure	1,000	1,000	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	GH51 Head of Communities			
28,170	1 Employees	0	0	0
164	2 Transport-Related Expenditure	0	0	0
2,747	3 Supplies & Services	0	0	0
1,170	4 Third Party Payments	0	0	0
<u>32,252</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GH58 Housing Options			
444,903	1 Employees	442,580	417,680	-24,900
10,499	2 Transport-Related Expenditure	7,020	9,020	2,000
11,355	3 Supplies & Services	7,590	10,040	2,450
10,690	4 Third Party Payments	13,580	10,890	-2,690
<u>477,447</u>	Gross Expenditure	<u>470,770</u>	<u>447,630</u>	<u>-23,140</u>
-56,192	5 Other Income	-115,850	-115,850	0
<u>421,255</u>	Net Expenditure	<u>354,920</u>	<u>331,780</u>	<u>-23,140</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	1 Restructure of Establishment			-24,900
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	GH61 Social Lettings Agency			
33,349	1 Employees	34,590	36,370	1,780
3,184	2 Transport-Related Expenditure	1,600	3,000	1,400
881	3 Supplies & Services	990	800	-190
1,170	4 Third Party Payments	1,510	1,210	-300
<u>38,584</u>	Net Expenditure	<u>38,690</u>	<u>41,380</u>	<u>2,690</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GH62 Housing Strategy & Support			
132,794	1 Employees	133,810	114,270	-19,540
3,484	2 Transport-Related Expenditure	3,980	3,680	-300
6,854	3 Supplies & Services	7,610	7,100	-510
3,560	4 Third Party Payments	4,530	3,630	-900
<u>146,692</u>	Gross Expenditure	<u>149,930</u>	<u>128,680</u>	<u>-21,250</u>
-28,294	5 Other Income	-27,500	0	27,500
<u>118,398</u>	Net Expenditure	<u>122,430</u>	<u>128,680</u>	<u>6,250</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	1 Partnership Manager salary no longer required			-19,540
	5 Partnership Manager income no longer received			27,500

	GL21 Community Safety & Engagement			
273,288	1 Employees	244,740	214,440	-30,300
9,773	2 Transport-Related Expenditure	10,690	8,960	-1,730
25,022	3 Supplies & Services	18,800	15,950	-2,850
8,350	4 Third Party Payments	9,050	7,260	-1,790
<u>316,433</u>	Net Expenditure	<u>283,280</u>	<u>246,610</u>	<u>-36,670</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	1 Restructure of Establishment (GM37)			-24,873
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2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	GL60 Future Operating Model			
66,782	1 Employees	90,160	0	-90,160
1,003	2 Transport-Related Expenditure	0	0	0
19,618	3 Supplies & Services	290	0	-290
0	4 Third Party Payments	1,510	0	-1,510
<u>87,403</u>	Net Expenditure	<u>91,960</u>	<u>0</u>	<u>-91,960</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Restructure of Establishment (GM03)			-89,460
	GM03 Asst Director - Strategy, Performance & Comms			
0	1 Employees	0	102,910	102,910
0	2 Supplies & Services	0	2,110	2,110
0	3 Third Party Payments	0	1,210	1,210
<u>0</u>	Net Expenditure	<u>0</u>	<u>106,230</u>	<u>106,230</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Restructure of Establishment (GL60)			89,460
	1 Employee Costs including Increments and Pension			11,185
	GM29 Private Sector Housing			
190,575	1 Employees	192,370	157,930	-34,440
6,787	2 Transport-Related Expenditure	6,600	6,600	0
6,057	3 Supplies & Services	6,840	6,080	-760
5,960	4 Third Party Payments	7,550	6,050	-1,500
<u>209,379</u>	Gross Expenditure	<u>213,360</u>	<u>176,660</u>	<u>-36,700</u>
0	5 Other Income	-4,500	0	4,500
<u>209,379</u>	Net Expenditure	<u>208,860</u>	<u>176,660</u>	<u>-32,200</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Savings			-34,440
	GM37 Communications			
213,024	1 Employees	213,340	274,370	61,030
78	2 Transport-Related Expenditure	250	200	-50
42,647	3 Supplies & Services	41,620	82,900	41,280
7,160	4 Third Party Payments	9,050	7,260	-1,790
<u>262,909</u>	Gross Expenditure	<u>264,260</u>	<u>364,730</u>	<u>100,470</u>
-10,930	5 Other Income	-10,490	-10,490	0
<u>251,979</u>	Net Expenditure	<u>253,770</u>	<u>354,240</u>	<u>100,470</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			13,980
	1 Restructure of Establishment (GL21)			51,243
	3 Approved Budget Strategy Growth			40,000

**Andy Jarrett
Strategic Development Summary**

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
679,161	Otterpool - Developer	885,210	63,530	-821,680
24,871	Princess Parade Planning Project	0	0	0
21,259	Misc Regeneration Initiatives	21,160	0	-21,160
15,800	Strategic Projects	30,000	30,000	0
5,574	Greatstone Coast Drive Project	0	0	0
13,425	Hawkinge Fernfield Lane Project	0	0	0
0	Corporate Investment Initiatives	0	420,000	420,000
760,090	Service Total	936,370	513,530	-422,840

		<u>Administration</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
111,782	Projects	131,440	138,270	6,830
93,282	Chief Strategic Development Officer	95,170	99,020	3,850
120,490	Land Owner Projects	158,490	175,020	16,530
325,554	Administration Total	385,100	412,310	27,210

Andy Jarrett
Strategic Development Detail

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	ED00 Otterpool - Developer			
90,172	1 Employees	85,200	112,230	27,030
5,858	2 Transport-Related Expenditure	0	0	0
1,369,013	3 Supplies & Services	1,447,990	591,000	-856,990
0	4 Third Party Payments	3,020	0	-3,020
<u>1,465,043</u>	Gross Expenditure	<u>1,536,210</u>	<u>703,230</u>	<u>-832,980</u>
-785,882	5 Other Income	-651,000	-639,700	11,300
<u>679,161</u>	Net Expenditure	<u>885,210</u>	<u>63,530</u>	<u>-821,680</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			27,030
	3 Decrease in scheme budget costs relating to Masterplanning stage			-856,990
	5 Contribution from partner in relation to Masterplanning work			11,300
	ED02 Princess Parade Planning Project			
24,871	1 Supplies & Services	0	0	0
<u>24,871</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	ED11 Misc Regeneration Initiatives			
24,908	1 Employees	9,560	0	-9,560
1,203	2 Transport-Related Expenditure	700	0	-700
20,979	3 Supplies & Services	20,990	0	-20,990
1,170	4 Third Party Payments	0	0	0
<u>48,260</u>	Gross Expenditure	<u>31,250</u>	<u>0</u>	<u>-31,250</u>
-27,002	5 Other Income	-10,090	0	10,090
<u>21,259</u>	Net Expenditure	<u>21,160</u>	<u>0</u>	<u>-21,160</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Townscape Heritage Initiative Project ended			-9,560
	3 Approved Budget Strategy Savings			-20,000
	5 Townscape Heritage Initiative Project ended			10,090
	ED50 Strategic Projects			
15,800	1 Supplies & Services	30,000	30,000	0
<u>15,800</u>	Net Expenditure	<u>30,000</u>	<u>30,000</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	ED52 Greatstone Coast Drive Project			
5,574	1 Supplies & Services	0	0	0
<u>5,574</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	ED53 Hawkinge Fernfield Lane Project			
13,425	1 Supplies & Services	0	0	0
<u>13,425</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			

2017/18 Actual £			2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	ED53	Corporate Investment Initiatives			
0		1 Supplies & Services	0	420,000	420,000
0		Net Expenditure	0	420,000	420,000
Key Variances from Original Budget 2018/19 to Original Budget 2019/20					
		1 Approved Budget Strategy Growth			420,000

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM33			
	Projects			
103,539	1 Employees	125,210	132,790	7,580
195	2 Transport-Related Expenditure	300	400	100
7,107	3 Supplies & Services	2,910	2,660	-250
2,390	4 Third Party Payments	3,020	2,420	-600
<u>113,231</u>	Gross Expenditure	<u>131,440</u>	<u>138,270</u>	<u>6,830</u>
-1,450	5 Other Income	0	0	0
<u>111,782</u>	Net Expenditure	<u>131,440</u>	<u>138,270</u>	<u>6,830</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	7,580
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	GM40			
	Chief Strategic Development Officer			
89,604	1 Employees	92,670	95,240	2,570
480	2 Transport-Related Expenditure	0	0	0
2,027	3 Supplies & Services	990	2,570	1,580
1,170	4 Third Party Payments	1,510	1,210	-300
<u>93,282</u>	Net Expenditure	<u>95,170</u>	<u>99,020</u>	<u>3,850</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GM48			
	Land Owner Projects			
114,340	1 Employees	148,790	167,010	18,220
1,210	2 Transport-Related Expenditure	3,200	2,000	-1,200
2,550	3 Supplies & Services	1,970	2,380	410
2,390	4 Third Party Payments	4,530	3,630	-900
<u>120,490</u>	Net Expenditure	<u>158,490</u>	<u>175,020</u>	<u>16,530</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	18,000
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**Katharine Harvey
Economic Development Summary**

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
154,266	Regeneration & Economic Development	39,330	335,320	295,990
8,323	Rural Regeneration Initiatives	25,310	30,650	5,340
24,363	European Initiatives	23,500	23,500	0
44,493	Environmental Initiatives	44,620	40,360	-4,260
231,445	Service Total	132,760	429,830	297,070

		<u>Administration</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
206,329	Regeneration & Economic Development	160,780	158,210	-2,570
206,329	Administration Total	160,780	158,210	-2,570

**Katharine Harvey
Economic Development Detail**

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	ED10 Regeneration & Economic Development			
20	1 Employees	0	0	0
-22	2 Transport-Related Expenditure	0	0	0
<u>202,134</u>	3 Supplies & Services	<u>75,330</u>	<u>335,320</u>	<u>259,990</u>
202,132	Gross Expenditure	75,330	335,320	259,990
-47,866	4 Other Income	<u>-36,000</u>	0	<u>36,000</u>
<u>154,266</u>	Net Expenditure	<u>39,330</u>	<u>335,320</u>	<u>295,990</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	3 Approved Budget Strategy Growth			260,000
	4 Approved Budget Strategy Growth			36,000
	ED12 Rural Regeneration Initiatives			
27,621	1 Employees	30,560	36,370	5,810
1,821	2 Transport-Related Expenditure	2,300	2,000	-300
11,045	3 Supplies & Services	20,940	21,070	130
1,170	4 Third Party Payments	1,510	1,210	-300
<u>41,656</u>	Gross Expenditure	<u>55,310</u>	<u>60,650</u>	<u>5,340</u>
-33,333	5 Other Income	<u>-30,000</u>	<u>-30,000</u>	<u>0</u>
<u>8,323</u>	Net Expenditure	<u>25,310</u>	<u>30,650</u>	<u>5,340</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			5,810
	ED13 European Initiatives			
24,363	1 Supplies & Services	23,500	23,500	0
<u>24,363</u>	Net Expenditure	<u>23,500</u>	<u>23,500</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	ES05 Environmental Initiatives			
44,498	1 Supplies & Services	44,620	40,360	-4,260
44,498	Gross Expenditure	44,620	40,360	-4,260
-5	2 Other Income	0	0	0
<u>44,493</u>	Net Expenditure	<u>44,620</u>	<u>40,360</u>	<u>-4,260</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM30			
	Regeneration & Economic Development			
193,218	1 Employees	150,730	148,750	-1,980
3,455	2 Transport-Related Expenditure	2,500	2,500	0
4,907	3 Supplies & Services	3,020	3,330	310
4,750	4 Third Party Payments	4,530	3,630	-900
<u>206,329</u>	Net Expenditure	<u>160,780</u>	<u>158,210</u>	<u>-2,570</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

**Llywelyn Lloyd
Planning Summary**

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
-673,087	Development Control	-601,430	-375,790	225,640
<u>-673,087</u>	Service Total	<u>-601,430</u>	<u>-375,790</u>	<u>225,640</u>
 <u>Administration</u>				
0	Planning Policy	0	405,680	405,680
1,320,801	Development Management	1,289,290	795,310	-493,980
<u>1,320,801</u>	Administration Total	<u>1,289,290</u>	<u>1,200,990</u>	<u>-88,300</u>

**Llywelyn Lloyd
Planning Detail**

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	DA11			
	Development Control			
17,100	1 Supplies & Services	68,570	209,210	140,640
<u>17,100</u>	Gross Expenditure	<u>68,570</u>	<u>209,210</u>	<u>140,640</u>
-690,187	2 Other Income	-670,000	-585,000	85,000
<u>-673,087</u>	Net Expenditure	<u>-601,430</u>	<u>-375,790</u>	<u>225,640</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Approved Budget Strategy Growth	100,000
1 Approved Budget Strategy Savings	-50,000
1 Approved Budget Strategy Growth	50,000
1 Budget re-alignment (GM20)	40,640
2 Approved Budget Strategy Growth	85,000

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM12			
	Planning Policy			
0	1 Employees	0	378,910	378,910
0	2 Transport-Related Expenditure	0	6,095	6,095
0	3 Supplies & Services	0	20,675	20,675
<u>0</u>	Net Expenditure	<u>0</u>	<u>405,680</u>	<u>405,680</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Restructure of Establishment (GM20)	378,910
2 Restructure of Establishment (GM20)	6,095
3 Restructure of Establishment (GM20)	20,675

	GM20			
	Development Management			
1,180,326	1 Employees	1,146,380	728,500	-417,880
22,590	2 Transport-Related Expenditure	20,890	14,790	-6,100
102,678	3 Supplies & Services	89,790	27,570	-62,220
32,120	4 Third Party Payments	39,230	31,450	-7,780
<u>1,337,714</u>	Gross Expenditure	<u>1,296,290</u>	<u>802,310</u>	<u>-493,980</u>
-16,913	5 Other Income	-7,000	-7,000	0
<u>1,320,801</u>	Net Expenditure	<u>1,289,290</u>	<u>795,310</u>	<u>-493,980</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Approved Budget Strategy Savings	-37,250
1 Restructure of Establishment (GM12)	-378,910
2 Restructure of Establishment (GM12)	-6,095
3 Restructure of Establishment (GM12)	-20,675
3 Budget re-alignment (DA11)	-40,640
4 Change in outsourced contract recharges	-7,780

Andy Blaszkowicz
Environment & Corporate Assets Summary

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
2,035	Street Furniture	20,040	20,040	0
16,045	Passenger Shelters	17,540	17,550	10
65,147	Street Lighting	66,300	96,300	30,000
-22,826	Outdoor Sports and Recreation	-23,980	-23,980	0
-11,210	Royal Military Canal (including Ecology & Habitat	-10,520	-10,510	10
9,600	Royal Military Canal - Drainage Functions	8,440	8,440	0
22,186	Royal Military Canal - Bridge Painting	22,480	22,480	0
684,357	Community Parks & Open Spaces	666,190	741,060	74,870
-1,032,517	Off-Street Parking	-924,440	-1,047,650	-123,210
-287,536	On-Street Parking Enforcement	-133,350	-185,920	-52,570
31,924	Public Toilets	31,560	33,750	2,190
-5,298	Events	0	0	0
37,510	Other Environmental Services	40,000	40,000	0
-257,753	Coast Protection	-182,040	-171,790	10,250
-23,444	Shoreline Management	-32,160	-32,160	0
5,309	Flood Defence & Land Drainage	14,650	14,650	0
-306,340	Building Control	-237,260	-299,260	-62,000
3,194	Leas Bandstand	2,760	2,760	0
-5,700	Hythe Beach Chalets	-8,800	-8,800	0
-95,267	Mountfield Industrial Estate	-76,030	-91,030	-15,000
17,374	Emergency Planning	21,600	21,650	50
-127,202	Lifeline Facilities	-152,910	-175,570	-22,660
-1,280,411	Service Total	-869,930	-1,027,990	-158,060

		<u>Administration</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Original to Original Variance £
108,391	Maintenance Officers	86,560	201,120	114,560
237,993	Building Control	302,770	318,180	15,410
105,837	Parking Services	113,000	114,220	1,220
40,023	Handyman Service	60,980	0	-60,980
82,154	Grounds Maintenance Contract Management	82,020	85,440	3,420
170,675	Engineers	222,590	237,320	14,730
189,413	Property Services	191,170	200,280	9,110
95,346	Asst Director - Environment & Corporate Assets	95,560	111,360	15,800
1,029,833	Administration Total	1,154,650	1,267,920	113,270

		<u> Holding </u>		
2017/18		2018/19	2019/20	Original to
Actual		Original	Original	Original
£		Budget	Budget	Variance
£		£	£	£
1,098,311	Grounds Maintenance	1,234,420	1,211,650	-22,770
173,103	Charity Areas	209,180	216,170	6,990
87,626	Royal Military Canal	87,870	88,560	690
110,450	Toilet Cleaning	113,860	117,340	3,480
14,721	Pump Maintenance Crew	4,870	6,960	2,090
137,927	Civic Centre	145,830	144,700	-1,130
-3,602	3/5 Shorncliffe Road	0	0	0
2,824	Hawkinge Depot	3,050	3,030	-20
1,228	OSS-New Romney	3,110	0	-3,110
74,739	Public Toilets	84,520	98,910	14,390
10,254	Parks & Open Spaces Buildings	10,710	10,700	-10
5,128	Royal Military Canal Buildings	6,010	6,000	-10
116	Hythe Beach Huts	0	130	130
266	Bandstand	2,400	2,410	10
38,127	Sports & Recreation Buildings	24,620	24,620	0
11,825	Charity Parks & Open Spaces	32,040	32,770	730
117,272	Hythe Swimming Pool	130,100	125,160	-4,940
162,234	Car Parks	199,140	199,140	0
98,742	Prog Planned Maintenance	106,800	106,800	0
10,447	Cemeteries Buildings	8,420	31,610	23,190
5,795	Oxenden Road Depot	6,570	0	-6,570
15,602	Mountfield Road Depot	18,450	0	-18,450
-204,258	Misc Corporate Property	-249,770	-233,110	16,660
-1	Christchurch Tower	310	310	0
3,151	Ross Depot & Murf	8,540	0	-8,540
2,939	Mountfield Industrial Estate	3,830	3,830	0
-1,150	Misc Commercial Properties	350	0	-350
0	Misc Leisure Property (Non-Op)	2,040	0	-2,040
-61,067	Misc Agricultural Property	100	100	0
80	Misc Vacant Land & Buildings	1,080	0	-1,080
<u>1,912,828</u>	 Holding Total	<u>2,198,450</u>	<u>2,197,790</u>	<u>-660</u>

Andy Blaszkowicz
Environment & Corporate Assets Detail

		<u>Service</u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	CE02 Street Furniture			
2,035	1 Supplies & Services	20,040	20,040	0
<u>2,035</u>	Net Expenditure	<u>20,040</u>	<u>20,040</u>	<u>0</u>
	<i>Key Variances from Original Budget 2018/19 to Original Budget 2019/20</i>			
	CE03 Passenger Shelters			
16,045	1 Premises-Related Expenditure	17,540	17,550	10
<u>16,045</u>	Net Expenditure	<u>17,540</u>	<u>17,550</u>	<u>10</u>
	<i>Key Variances from Original Budget 2018/19 to Original Budget 2019/20</i>			
	CE04 Street Lighting			
36,588	1 Premises-Related Expenditure	30,000	35,000	5,000
28,559	2 Supplies & Services	36,300	61,300	25,000
<u>65,147</u>	Net Expenditure	<u>66,300</u>	<u>96,300</u>	<u>30,000</u>
	<i>Key Variances from Original Budget 2018/19 to Original Budget 2019/20</i>			
	1 Approved Budget Strategy Growth			5,000
	2 Approved Budget Strategy Growth			25,000
	CE30 Outdoor Sports and Recreation			
10,000	1 Supplies & Services	10,000	10,000	0
10,000	Gross Expenditure	10,000	10,000	0
-32,826	2 Other Income	-33,980	-33,980	0
<u>-22,826</u>	Net Expenditure	<u>-23,980</u>	<u>-23,980</u>	<u>0</u>
	<i>Key Variances from Original Budget 2018/19 to Original Budget 2019/20</i>			
	CE33/ CE34 Royal Military Canal (including Ecology & Habitat Maintenance (HLF))			
240	1 Employees	240	240	0
469	2 Supplies & Services	170	180	10
709	Gross Expenditure	410	420	10
-11,919	3 Other Income	-10,930	-10,930	0
<u>-11,210</u>	Net Expenditure	<u>-10,520</u>	<u>-10,510</u>	<u>10</u>
	<i>Key Variances from Original Budget 2018/19 to Original Budget 2019/20</i>			
	CE36 Royal Military Canal - Drainage Functions			
9,600	1 Premises-Related Expenditure	8,440	8,440	0
<u>9,600</u>	Net Expenditure	<u>8,440</u>	<u>8,440</u>	<u>0</u>
	<i>Key Variances from Original Budget 2018/19 to Original Budget 2019/20</i>			
	CE37 Royal Military Canal - Bridge Painting			
22,186	1 Premises-Related Expenditure	22,480	22,480	0
<u>22,186</u>	Net Expenditure	<u>22,480</u>	<u>22,480</u>	<u>0</u>
	<i>Key Variances from Original Budget 2018/19 to Original Budget 2019/20</i>			

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	CE38 Community Parks & Open Spaces			
468,904	1 Supplies & Services	476,260	484,820	8,560
208,288	2 Third Party Payments	160,890	227,200	66,310
52,200	3 Contributions to Provisions	52,200	52,200	0
<u>729,392</u>	Gross Expenditure	<u>689,350</u>	<u>764,220</u>	<u>74,870</u>
-45,035	4 Other Income	-23,160	-23,160	0
<u>684,357</u>	Net Expenditure	<u>666,190</u>	<u>741,060</u>	<u>74,870</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	2 Change in outsourced contract recharges			66,310
	CE40 Off-Street Parking			
31,231	1 Premises-Related Expenditure	17,560	27,560	10,000
76,144	2 Supplies & Services	78,020	84,080	6,060
123,520	3 Third Party Payments	134,130	97,860	-36,270
<u>230,895</u>	Gross Expenditure	<u>229,710</u>	<u>209,500</u>	<u>-20,210</u>
-1,263,412	4 Other Income	-1,154,150	-1,257,150	-103,000
<u>-1,032,517</u>	Net Expenditure	<u>-924,440</u>	<u>-1,047,650</u>	<u>-123,210</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1-2 Approved Budget Strategy Growth			15,000
	3 Change in outsourced contract recharges			-36,000
	4 Approved Budget Strategy Savings			-90,500
	CE45 On-Street Parking Enforcement			
27,801	1 Premises-Related Expenditure	29,200	39,400	10,200
56,785	2 Supplies & Services	69,190	76,770	7,580
248,760	3 Third Party Payments	271,260	316,910	45,650
<u>333,346</u>	Gross Expenditure	<u>369,650</u>	<u>433,080</u>	<u>63,430</u>
-620,882	4 Other Income	-503,000	-619,000	-116,000
<u>-287,536</u>	Net Expenditure	<u>-133,350</u>	<u>-185,920</u>	<u>-52,570</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1-2 Approved Budget Strategy Growth			22,500
	1-2 Approved Budget Strategy Savings			-5,000
	3 Change in outsourced contract recharges			45,650
	4 Approved Budget Strategy Savings			-116,000
	CE52 Public Toilets			
42,022	1 Supplies & Services	40,510	42,700	2,190
<u>42,022</u>	Gross Expenditure	<u>40,510</u>	<u>42,700</u>	<u>2,190</u>
-10,097	2 Other Income	-8,950	-8,950	0
<u>31,924</u>	Net Expenditure	<u>31,560</u>	<u>33,750</u>	<u>2,190</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	CE55 Events			
2,547	1 Supplies & Services	0	0	0
<u>2,547</u>	Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
-7,845	2 Other Income	0	0	0
<u>-5,298</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	CE99 Other Environmental Services			
604	1 Employees	0	0	0
250	2 Premises-Related Expenditure	0	0	0
346	3 Transport-Related Expenditure	0	0	0
<u>36,310</u>	4 Supplies & Services	<u>40,000</u>	<u>40,000</u>	<u>0</u>
<u>37,510</u>	Net Expenditure	<u>40,000</u>	<u>40,000</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	CG80 Coast Protection			
11,773	1 Premises-Related Expenditure	32,470	32,470	0
6,060	2 Supplies & Services	500	500	0
1,150	3 Third Party Payments	15,000	15,000	0
18,983	Gross Expenditure	47,970	47,970	0
-276,736	4 Other Income	-230,010	-219,760	10,250
-257,753	Net Expenditure	-182,040	-171,790	10,250
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	4 Approved Budget Strategy Growth			10,250
	CG85 Shoreline Management			
7,333	1 Premises-Related Expenditure	9,010	9,010	0
68	2 Transport-Related Expenditure	0	0	0
7,402	Gross Expenditure	9,010	9,010	0
-30,846	3 Other Income	-41,170	-41,170	0
-23,444	Net Expenditure	-32,160	-32,160	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	CG90 Flood Defence & Land Drainage			
4,309	1 Premises-Related Expenditure	12,330	12,330	0
1,000	2 Supplies & Services	2,320	2,320	0
5,309	Net Expenditure	14,650	14,650	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	DA10 Building Control			
1,517	1 Supplies & Services	1,680	1,680	0
1,517	Gross Expenditure	1,680	1,680	0
-307,857	2 Other Income	-238,940	-300,940	-62,000
-306,340	Net Expenditure	-237,260	-299,260	-62,000
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	2 Approved Budget Strategy Savings			-62,000
	EA11 Leas Bandstand			
9,194	1 Supplies & Services	8,760	8,760	0
9,194	Gross Expenditure	8,760	8,760	0
-6,000	2 Other Income	-6,000	-6,000	0
3,194	Net Expenditure	2,760	2,760	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	EA12 Hythe Beach Chalets			
-5,700	1 Other Income	-8,800	-8,800	0
-5,700	Net Expenditure	-8,800	-8,800	0
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	EB02 Mountfield Industrial Estate			
-95,267	1 Other Income	-76,030	-91,030	-15,000
-95,267	Net Expenditure	-76,030	-91,030	-15,000
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Savings			-15,000

2017/18 Actual £			2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	FH25	Emergency Planning			
17,374		1 Supplies & Services	21,600	21,650	50
<u>17,374</u>		Net Expenditure	<u>21,600</u>	<u>21,650</u>	<u>50</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	HH51	Lifeline Facilities			
577,171		1 Employees	593,980	576,850	-17,130
9,146		2 Transport-Related Expenditure	10,570	11,260	690
119,853		3 Supplies & Services	114,830	129,000	14,170
7,130		4 Third Party Payments	12,070	9,680	-2,390
<u>713,300</u>		Gross Expenditure	<u>731,450</u>	<u>726,790</u>	<u>-4,660</u>
-840,502		5 Other Income	-884,360	-902,360	-18,000
<u>-127,202</u>		Net Expenditure	<u>-152,910</u>	<u>-175,570</u>	<u>-22,660</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	1 Approved Budget Strategy Savings	-17,500
	3 Budget re-alignment	11,000
	5 Approved Budget Strategy Savings	-7,000
	5 Budget re-alignment	-11,000

Administration

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	GM18 Maintenance Officers			
87,794	1 Employees	56,500	159,200	102,700
5,251	2 Transport-Related Expenditure	640	12,760	12,120
24,131	3 Supplies & Services	26,400	71,750	45,350
<u>117,177</u>	Gross Expenditure	<u>86,560</u>	<u>246,130</u>	<u>159,570</u>
-8,786	4 Other Income	0	-45,010	-45,010
<u>108,391</u>	Net Expenditure	<u>86,560</u>	<u>201,120</u>	<u>114,560</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Restructure of Establishment (GM24)	49,460
1 Restructure of Establishment (GE01)	49,300
2 Restructure of Establishment (GM24)	6,690
2 Restructure of Establishment (GE01)	5,000
3 Approved Budget Strategy Growth	15,000
3 Restructure of Establishment (GM24)	4,830
3 Restructure of Establishment (GE01)	25,700
4 Approved Budget Strategy Savings	-15,000
4 Restructure of Establishment (GE01)	-30,010

	GM21 Building Control			
220,543	1 Employees	278,600	294,650	16,050
3,935	2 Transport-Related Expenditure	3,850	3,350	-500
9,321	3 Supplies & Services	15,380	16,440	1,060
4,750	4 Third Party Payments	6,040	4,840	-1,200
<u>238,549</u>	Gross Expenditure	<u>303,870</u>	<u>319,280</u>	<u>15,410</u>
-556	5 Other Income	-1,100	-1,100	0
<u>237,993</u>	Net Expenditure	<u>302,770</u>	<u>318,180</u>	<u>15,410</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	16,000
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	GM23 Parking Services			
95,783	1 Employees	101,240	102,980	1,740
1,628	2 Transport-Related Expenditure	1,850	1,800	-50
6,036	3 Supplies & Services	6,890	7,020	130
2,390	4 Third Party Payments	3,020	2,420	-600
<u>105,837</u>	Net Expenditure	<u>113,000</u>	<u>114,220</u>	<u>1,220</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GM24 Handyman Service			
34,118	1 Employees	49,460	0	-49,460
2,450	2 Transport-Related Expenditure	6,690	0	-6,690
3,637	3 Supplies & Services	4,830	0	-4,830
<u>40,205</u>	Gross Expenditure	<u>60,980</u>	<u>0</u>	<u>-60,980</u>
-182	4 Other Income	0	0	0
<u>40,023</u>	Net Expenditure	<u>60,980</u>	<u>0</u>	<u>-60,980</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Restructure of Establishment (GM18)	-49,460
2 Restructure of Establishment (GM18)	-6,690
3 Restructure of Establishment (GM18)	-4,830

	GM25 Grounds Maintenance Contract Management			
73,349	1 Employees	73,470	77,830	4,360
4,478	2 Transport-Related Expenditure	3,500	3,500	0
1,937	3 Supplies & Services	2,030	1,690	-340
2,390	4 Third Party Payments	3,020	2,420	-600
<u>82,154</u>	Net Expenditure	<u>82,020</u>	<u>85,440</u>	<u>3,420</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GM31 Engineers			
149,194	1 Employees	172,550	188,730	16,180
5,573	2 Transport-Related Expenditure	5,700	5,350	-350
13,518	3 Supplies & Services	38,300	38,400	100
2,390	4 Third Party Payments	6,040	4,840	-1,200
<u>170,675</u>	Net Expenditure	<u>222,590</u>	<u>237,320</u>	<u>14,730</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			16,000
	GM32 Property Services			
170,972	1 Employees	177,380	189,780	12,400
3,062	2 Transport-Related Expenditure	2,300	2,300	0
8,828	3 Supplies & Services	5,450	3,360	-2,090
7,160	4 Third Party Payments	6,040	4,840	-1,200
<u>190,023</u>	Gross Expenditure	<u>191,170</u>	<u>200,280</u>	<u>9,110</u>
-610	5 Other Income	0	0	0
<u>189,413</u>	Net Expenditure	<u>191,170</u>	<u>200,280</u>	<u>9,110</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			12,400
	GM39 Asst Director - Environment & Corporate Assets			
92,035	1 Employees	93,060	108,030	14,970
96	2 Transport-Related Expenditure	0	0	0
2,045	3 Supplies & Services	990	2,120	1,130
1,170	4 Third Party Payments	1,510	1,210	-300
<u>95,346</u>	Net Expenditure	<u>95,560</u>	<u>111,360</u>	<u>15,800</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Employee Costs including Increments and Pension			13,360

		<u> Holding </u>		
2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GE01			
	Grounds Maintenance			
1,003,989	1 Employees	1,130,140	1,072,300	-57,840
47,347	2 Premises-Related Expenditure	46,970	56,810	9,840
120,486	3 Transport-Related Expenditure	129,050	123,550	-5,500
165,287	4 Supplies & Services	202,900	161,590	-41,310
5,960	5 Third Party Payments	15,090	12,100	-2,990
<u>1,343,070</u>	Gross Expenditure	<u>1,524,150</u>	<u>1,426,350</u>	<u>-97,800</u>
<u>-244,759</u>	6 Other Income	<u>-289,730</u>	<u>-214,700</u>	<u>75,030</u>
<u>1,098,311</u>	Net Expenditure	<u>1,234,420</u>	<u>1,211,650</u>	<u>-22,770</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	47,170
1 Restructure of Establishment (GM18)	-49,300
1 Restructure of Establishment (GA23)	-37,090
1 Approved Budget Strategy Savings	-23,320
1 Approved Budget Strategy Growth	7,330
2 Permanent Virement (GX52)	9,840
3 Restructure of Establishment (GM18)	-5,000
4 Restructure of Establishment (GM18)	-25,700
4 Reduced Centrally Determined Costs	-14,860
6 Approved Budget Strategy Growth	43,000
6 Restructure of Establishment (GM18)	30,010

	GE05			
	Charity Areas			
162,959	1 Employees	187,000	195,830	8,830
6,681	2 Transport-Related Expenditure	7,760	7,710	-50
3,463	3 Supplies & Services	14,420	12,630	-1,790
<u>173,103</u>	Net Expenditure	<u>209,180</u>	<u>216,170</u>	<u>6,990</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Employee Costs including Increments and Pension	4,452
1 Approved Budget Strategy Growth	4,820

	GE06			
	Royal Military Canal			
66,296	1 Employees	63,740	65,130	1,390
2,237	2 Premises-Related Expenditure	5,000	5,000	0
6,214	3 Transport-Related Expenditure	4,380	4,330	-50
12,879	4 Supplies & Services	14,750	14,100	-650
<u>87,626</u>	Net Expenditure	<u>87,870</u>	<u>88,560</u>	<u>690</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GE07			
	Toilet Cleaning			
65,299	1 Employees	70,940	75,870	4,930
16,942	2 Premises-Related Expenditure	16,000	16,000	0
7,141	3 Transport-Related Expenditure	9,770	9,160	-610
21,068	4 Supplies & Services	17,150	16,310	-840
<u>110,450</u>	Net Expenditure	<u>113,860</u>	<u>117,340</u>	<u>3,480</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

1 Approved Budget Strategy Growth	1,740
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	GE08			
	Pump Maintenance Crew			
39,251	1 Employees	33,470	35,640	2,170
10,348	2 Transport-Related Expenditure	5,390	5,390	0
30,710	3 Supplies & Services	38,350	38,270	-80
<u>80,309</u>	Gross Expenditure	<u>77,210</u>	<u>79,300</u>	<u>2,090</u>
<u>-65,588</u>	4 Other Income	<u>-72,340</u>	<u>-72,340</u>	<u>0</u>
<u>14,721</u>	Net Expenditure	<u>4,870</u>	<u>6,960</u>	<u>2,090</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GX00 Civic Centre			
247,314	1 Premises-Related Expenditure	252,350	251,170	-1,180
1,055	2 Supplies & Services	1,020	1,070	50
5,115	3 Third Party Payments	3,460	3,460	0
<u>253,484</u>	Gross Expenditure	<u>256,830</u>	<u>255,700</u>	<u>-1,130</u>
-115,557	4 Other Income	-111,000	-111,000	0
<u>137,927</u>	Net Expenditure	<u>145,830</u>	<u>144,700</u>	<u>-1,130</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GX01 3/5 Shorncliffe Road			
-3,634	1 Premises-Related Expenditure	0	0	0
32	2 Supplies & Services	0	0	0
<u>-3,602</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GX05 Hawkinge Depot			
2,824	1 Premises-Related Expenditure	2,650	2,630	-20
0	2 Supplies & Services	400	400	0
<u>2,824</u>	Net Expenditure	<u>3,050</u>	<u>3,030</u>	<u>-20</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GX06 OSS-New Romney			
1,228	1 Premises-Related Expenditure	3,110	0	-3,110
<u>1,228</u>	Net Expenditure	<u>3,110</u>	<u>0</u>	<u>-3,110</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GX10 Public Toilets			
74,643	1 Premises-Related Expenditure	84,520	98,910	14,390
96	2 Supplies & Services	0	0	0
<u>74,739</u>	Net Expenditure	<u>84,520</u>	<u>98,910</u>	<u>14,390</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	1 Approved Budget Strategy Growth			17,500
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	GX20 Parks & Open Spaces Buildings			
9,646	1 Premises-Related Expenditure	10,710	10,700	-10
612	2 Supplies & Services	0	0	0
<u>10,257</u>	Gross Expenditure	<u>10,710</u>	<u>10,700</u>	<u>-10</u>
-3	3 Other Income	0	0	0
<u>10,254</u>	Net Expenditure	<u>10,710</u>	<u>10,700</u>	<u>-10</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GX21 Royal Military Canal Buildings			
5,128	1 Premises-Related Expenditure	6,010	6,000	-10
<u>5,128</u>	Net Expenditure	<u>6,010</u>	<u>6,000</u>	<u>-10</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GX22 Hythe Beach Huts			
116	1 Premises-Related Expenditure	0	130	130
<u>116</u>	Net Expenditure	<u>0</u>	<u>130</u>	<u>130</u>

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variations £
	GX23 Bandstand			
266	1 Premises-Related Expenditure	2,400	2,410	10
<u>266</u>	Net Expenditure	<u>2,400</u>	<u>2,410</u>	<u>10</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX24 Sports & Recreation Buildings			
40,771	1 Premises-Related Expenditure	24,590	24,590	0
-2,644	2 Supplies & Services	0	0	0
<u>38,127</u>	Gross Expenditure	<u>24,590</u>	<u>24,590</u>	<u>0</u>
0	3 Other Income	30	30	0
<u>38,127</u>	Net Expenditure	<u>24,620</u>	<u>24,620</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX25 Charity Parks & Open Spaces			
10,818	1 Premises-Related Expenditure	31,540	32,240	700
1,007	2 Supplies & Services	500	530	30
<u>11,825</u>	Net Expenditure	<u>32,040</u>	<u>32,770</u>	<u>730</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX27 Hythe Swimming Pool			
117,272	1 Premises-Related Expenditure	130,100	125,160	-4,940
<u>117,272</u>	Net Expenditure	<u>130,100</u>	<u>125,160</u>	<u>-4,940</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Savings			-5,000
	GX30 Car Parks			
161,929	1 Premises-Related Expenditure	199,140	199,140	0
305	2 Supplies & Services	0	0	0
<u>162,234</u>	Net Expenditure	<u>199,140</u>	<u>199,140</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX40 Prog Planned Maintenance			
98,742	1 Premises-Related Expenditure	106,800	106,800	0
<u>98,742</u>	Net Expenditure	<u>106,800</u>	<u>106,800</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX50 Cemeteries Buildings			
10,447	1 Premises-Related Expenditure	8,420	31,560	23,140
0	2 Supplies & Services	0	50	50
<u>10,447</u>	Net Expenditure	<u>8,420</u>	<u>31,610</u>	<u>23,190</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Permanent virement (GX51 & GX52)			23,000
	GX51 Oxenden Road Depot			
5,795	1 Premises-Related Expenditure	6,570	0	-6,570
<u>5,795</u>	Net Expenditure	<u>6,570</u>	<u>0</u>	<u>-6,570</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Permanent Virement (GX50)			-6,470

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GX52 Mountfield Road Depot			
15,254	1 Premises-Related Expenditure	17,870	0	-17,870
348	2 Supplies & Services	580	0	-580
<u>15,602</u>	Net Expenditure	<u>18,450</u>	<u>0</u>	<u>-18,450</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Permanent Virement (GX50 & GE01)			-17,710
	GX53 Misc Corporate Property			
11,947	1 Premises-Related Expenditure	20,000	46,660	26,660
18,214	2 Supplies & Services	10,000	10,000	0
<u>30,161</u>	Gross Expenditure	<u>30,000</u>	<u>56,660</u>	<u>26,660</u>
-234,419	3 Other Income	-279,770	-289,770	-10,000
<u>-204,258</u>	Net Expenditure	<u>-249,770</u>	<u>-233,110</u>	<u>16,660</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Approved Budget Strategy Growth			20,000
	1 Permanent Virement (GX06)			6,000
	3 Approved Budget Strategy Savings			-10,000
	GX54 Christchurch Tower			
-1	1 Premises-Related Expenditure	310	310	0
<u>-1</u>	Net Expenditure	<u>310</u>	<u>310</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX55 Ross Depot & Murf			
5,476	1 Premises-Related Expenditure	8,420	0	-8,420
0	2 Supplies & Services	120	0	-120
<u>5,476</u>	Gross Expenditure	<u>8,540</u>	<u>0</u>	<u>-8,540</u>
-2,325	3 Other Income	0	0	0
<u>3,151</u>	Net Expenditure	<u>8,540</u>	<u>0</u>	<u>-8,540</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	1 Permanent virement (GX50)			-8,540
	GX60 Mountfield Industrial Estate			
2,805	1 Premises-Related Expenditure	3,700	3,700	0
133	2 Supplies & Services	130	130	0
<u>2,939</u>	Net Expenditure	<u>3,830</u>	<u>3,830</u>	<u>0</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX69 Misc Commercial Properties			
0	1 Premises-Related Expenditure	350	0	-350
0	Gross Expenditure	<u>350</u>	<u>0</u>	<u>-350</u>
-1,150	2 Other Income	0	0	0
<u>-1,150</u>	Net Expenditure	<u>350</u>	<u>0</u>	<u>-350</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			
	GX79 Misc Leisure Property (Non-Op)			
0	1 Premises-Related Expenditure	2,040	0	-2,040
<u>0</u>	Net Expenditure	<u>2,040</u>	<u>0</u>	<u>-2,040</u>
	Key Variances from Original Budget 2018/19 to Original Budget 2019/20			

2017/18 Actual £		2018/19 Original Budget £	2019/20 Original Budget £	Variances £
	GX89 Misc Agricultural Property			
0	1 Premises-Related Expenditure	100	100	0
0	Gross Expenditure	100	100	0
-61,067	2 Other Income	0	0	0
-61,067	Net Expenditure	100	100	0

Key Variances from Original Budget 2018/19 to Original Budget 2019/20

	GX99 Misc Vacant Land & Buildings			
0	1 Premises-Related Expenditure	1,080	0	-1,080
90	2 Supplies & Services	0	0	0
90	Gross Expenditure	1,080	0	-1,080
-10	3 Other Income	0	0	0
80	Net Expenditure	1,080	0	-1,080

Key Variances from Original Budget 2018/19 to Original Budget 2019/20